



Hooksett School District Deliberative Sessions

**Session 1
Friday, February 6, 2026
at 6:00 pm**

**Session 2
Tuesday, March 10, 2026
6:00 am to 7:00 pm**

Hooksett School District

2026 Deliberative Sessions

David R. Cawley Middle School

Session 1	Session 2 (Town Election)
Friday, February 6, 2026 Starting at 6:00 pm	Tuesday, March 10, 2026 6:00 am to 7:00 pm

Introduction

The information included in this 2026 School Meeting Guide is that data required to inform the voters and to conduct the affairs of the 2026 School Meeting. You are notified to meet at the David R. Cawley Middle School on Friday, the 6th day of February 2026 at 6:00 p.m. for the first session of the School Meeting to discuss and amend as required, the 2026-2027 School District Budget and Warrant Articles.

The final ballot vote for School District Warrant Articles will take place at the David R. Cawley Middle School on Tuesday, the 10th of March 2026. The polls will be open from 6:00 a.m. to 7:00 p.m.

HOOKSETT SCHOOL DISTRICT WARRANT

STATE OF NEW HAMPSHIRE

TO THE INHABITANTS OF THE SCHOOL DISTRICT, IN THE TOWN
OF HOOKSETT, NEW HAMPSHIRE, QUALIFIED TO VOTE IN
DISTRICT AFFAIRS:

First Session of Annual Meeting – Deliberative

You are hereby notified to meet at the David R. Cawley Middle School, 89 Whitehall Road, in said District, on the 6th day of February 2026, 6:00 p.m. This session shall consist of explanation, discussion, and debate of warrant articles

number 2 through 8. Warrant articles may be amended subject to the following limitations: (a) warrant articles whose wording is prescribed by law shall not be amended, (b) warrant articles that are amended shall be placed on the official ballot for a final vote on the main motion, as amended and (c) no warrant article shall be amended to eliminate the subject matter of the article.

Second Session of Annual Meeting – Voting

Voting on warrant articles number 1 through 8 shall be conducted by official ballot to be held on the 10th day of March 2026. Polls will be open from 6:00 a.m. to 7:00 p.m. at the David R. Cawley Middle School.

Article 1: Elected Officials

To choose the following school district officers:

- a) Three School Board Members 3-year term
- b) School District Moderator 2-year term
- c) School District Treasurer 2-year term
- d) School District Clerk 2-year term

Article 2: Facilities Upgrade Bond Project

Shall the Hooksett School District raise and appropriate the sum of **\$7,250,000** for the purposes of replacing the roof and HVAC systems, installing boilers, and repairing the fire suppression system and plumbing at Memorial School; replacing HVAC units and repairing the fire suppression system and plumbing at Cawley Middle School; replacing HVAC units and repairing to the fire suppression system and plumbing at Underhill School; and to authorize the issuance of not more than \$7,250,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act, RSA 33:1, et. seq., as amended; to authorize the Hooksett School Board to apply for, obtain, accept and expend federal, state or other aid, if any, which may be available for said project; to comply with all laws applicable to said project; to authorize the Hooksett School Board to issue, negotiate, sell and deliver such bonds or notes and to determine the rate of interest thereon and the maturity and other terms thereof; and to authorize the Hooksett School Board to take any other action or to pass any other vote relative thereto; and further to raise and appropriate the sum of \$181,250 for the first year's payment for the bond?

Estimated tax rate impact is \$.06/per thousand. (Three-fifths vote required) The average cost-per-pupil for the preceding year (2024-2025) as calculated in accordance with RSA 189:75, I(a) is elementary: \$17,396.79, middle \$18,744.59. Hooksett School District achievement proficiency scores for the preceding year (2024-2025):

Recommended by the School Board 6-0
Recommended by the Budget Committee 9-0

Voters' Guide Explanation:

A detailed bond repayment schedule and a full description of the proposed project scope are included in the reference section at the back of this voter guide.

The Hooksett School District engaged Harvey Construction, with support from The Turner Group, to assist with facilities planning for all three district school buildings. In late summer, The Turner Group conducted a comprehensive facilities assessment of Memorial School, David R. Cawley Middle School, and Fred C. Underhill School. That assessment identified **more than \$20 million in total facility needs** across the district. This figure reflects all identified needs and does not represent the amount of the proposed bond.

Following the assessment, a Facilities Committee composed of School Board Members, district administration, and community representatives reviewed the findings and **organized the identified needs into three priority levels**. Priority levels were based on health and safety concerns, system reliability, and operational impact. The prioritization framework was reviewed and approved by the School Board.

This bond proposal focuses on addressing **Priority 1** facility needs at all three schools. **Priority 1** needs represent the most critical issues related to building safety, system failure risk, and basic operations. In addition, the proposal includes selected **Priority 2 and Priority 3** upgrades at Hooksett Memorial School, which was assessed as being in the most urgent overall condition due to the age and condition of its core building systems.

The proposed work includes roof replacement, heating and ventilation system replacement, boiler installation, and repairs to fire suppression systems and plumbing. These projects address deferred maintenance and are intended to reduce the risk of system failures. In the calendar year 2025, the district spent approximately \$180,000 on emergency repairs across the three schools.

Frequently Asked Questions

1. How is this plan different from last year's proposal?

Answer: This proposal addresses facility needs at all three schools rather than a single building. The district is working with different construction and facilities planning firms than in the prior proposal. The current plan is based on a district wide facilities assessment and considers both immediate needs and longer term system reliability.

2. What does this plan cover?

Answer: The proposal includes full heating and ventilation system replacement at Hooksett Memorial School, including units, controls, and programming. It also includes a new roof and new boilers at Hooksett Memorial School, as well as selected rooftop unit and heating or cooling component replacements at Cawley Middle School and Underhill School. Full details can be found at: <https://bit.ly/3NgfwsY> or the back of the voter's guide

3. Who comprised the Facilities Committee?

Answer: The Facilities Committee includes community members with professional experience in building systems and facilities management, along with district administration and School Board members. The committee serves in an advisory role and provides recommendations to the School Board.

4. Will this affect the summer program at Memorial?

Answer: The district has begun coordination with the YMCA regarding the summer program. Planning is ongoing to allow the program to continue while construction work proceeds, subject to final scheduling and contractor timelines.

5. What happens if voters do not approve Warrant Article 2?

Answer: If the warrant article is not approved, the projects included in this proposal will not move forward at this time. The district would continue to address facility issues through routine maintenance and emergency repairs as systems fail. Some projects may become more costly over time as building conditions continue to age.

6. What is the tax impact of Warrant Article 2?

Answer: The estimated tax rate impact for the first partial year of the 15-year level-principal municipal bond is \$0.06 per thousand dollars of assessed property value. In subsequent years, the estimated impact will decrease from \$0.22 to \$0.15 per thousand dollars of assessed property value, with decreasing interest payments as principal is paid down at about \$485k/year. These figures are estimates and may vary based on property valuations and other factors. The bond's full estimated payment schedule, based on a recent sale rate of 3.07%, is provided in the reference materials at the back of the voter's guide.

Hooksett Memorial School: ELA Proficiency: 57%; Math Proficiency: 66%;
Science Proficiency: 34%

David R. Cawley Middle School: ELA Proficiency: 65%; Math Proficiency: 59%;
Science Proficiency: 41%

Article 3: Operating Budget

Shall the Hooksett School District raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling **\$45,851,643**? Should this article be defeated, the default budget shall be \$45,360,166, which is the same as last year, with certain adjustments required by previous action of the Hooksett School District or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. Estimated tax rate impact: \$10.57/per thousand (increase of \$.59/per thousand over prior year).

Recommended by the School Board 5-2

Recommended by the Budget Committee 5-4

Voters' Guide Explanation:

This warrant article establishes the Hooksett School District operating budget for the 2026/2027 school year.

- The Hooksett School Board proposes an operating budget of \$45,851,643.

- If the proposed budget is not approved, a default budget of \$45,360,166 will be adopted.

These figures represent total gross appropriations and include grants and food service operations.

The **default budget** is determined in accordance with New Hampshire state law. It is based on the current 2025-2026 operating budget and adjusted for contractual obligations and other legally required costs for the upcoming school year. For comparison, the current school operating budget selected by voters in March 2025 - the default budget option from that ballot - was \$43,959,116.

Notable changes included in the **default budget** for 2026-2027 are summarized below.

1. Staffing and Contracts: Scheduled increases to salaries and benefits as specified in the HESPA (support staff) contract approved by voters in March 2024. There are no cost increases for teaching staff in this next year's default budget, as the proposed 2026-29 HEA contract specifying those proposed costs is a separate warrant article. However, several departing teachers were replaced with staff at higher salary steps.

2. Special Education Costs: These legal obligations have increased due to a small rise in the number of qualifying students, up to 438 from 433 last year, as well as an increase in the overall cost of providing services. Special education sees an increase in the # of paraprofessionals and a \$5 higher hourly rate for contract staff, and is up overall by \$179k.

3. High School Tuition: Regular education tuition for grades 9-12 has risen by 3.97%, and will cost \$17,910 per student next year vs. \$17,226 this year, based on the rate established by Pinkerton Academy. However, high school sees a decrease in students due to more 12th grade students graduating (152) than coming up from eighth grade (136), so we budgeted a \$133k regular education high school increase or 1.51%.

4. Health Insurance: Premiums on the Schoolcare Yellow Choice plan have increased by 7.7%, but by moving to Yellow Choice 2.0 our plan rate increase is 3.75%. District wide health insurance costs increased \$206k, both from the rate hike but also increased utilization. The district also received an unbudgeted "surcharge" or "assessment" from Schoolcare this

fall of \$553k, \$367k of which is included in the 2026-27 default budget as a contractual allocation (under "School Board") with the rest as an unbudgeted expense against our current operating budget.

5. Transportation: Busing for regular education (the big buses) and special education (typically van transportation) has increased \$141k overall.

6. Retirement Stipend: We have one retirement eligible for the \$28k retirement bonus, vs. three this year, so our default budget regular education category is reduced by \$56k.

The School Board's **proposed budget** is based on the default budget. In response to community feedback from the past two elections, the School Board proposes a budget 1.1% above the default budget, which includes four additional requests of taxpayers beyond the default budget.

- Two positions at Cawley Middle School, which were cut from the 2023-24 budget, are proposed to be reinstated. One is a 6th-grade Social Studies teaching position, the second a Reading Specialist.
- A new 3rd-grade teaching position at Hooksett Memorial School, to accommodate a large bubble class coming in from 2nd-grade.
- \$120k for additional maintenance, adjusting for increased repair needs - often emergency repairs - due to aging infrastructure.

Our administrative team had submitted to the School Board several important budget requests with a total of just over \$1 million dollars beyond the default budget; however, the Hooksett School Board reduced this by more than half.

The school-year teaching positions are budgeted at roughly \$118k each. This is for the salary corresponding to Masters degree step 10, 19.23% New Hampshire Retirement System (pension) employer contribution on this salary, employer costs for family insurance (\$34,644), and taxes (FICA).

Combined with a \$20k projected food services increase (outside the general fund), this brings a total proposed operating budget of \$45,851,643.

The Budget Committee reviewed the operating budget and did not make any changes.

For detailed information about the budget, including the complete itemized budget spreadsheet, please refer to the Hooksett School Board website under "Documents and Reports": <https://hooksetschoolboard.sau15.net/>

Hooksett School District - Budget Summary FY 2026-27								
PROGRAM	ACTUAL 2024-2025	BUDGET 2025-26		PROPOSED BUDGET 2026-27			Requests	Proposed Total
		Salaries & Benefits	Operational	Salaries & Benefits	Operational	Default Total		
REGULAR EDUCATION	\$ 17,235,471	\$ 9,551,593	\$ 8,980,884	18,532,477	\$ 9,572,170	\$ 9,226,315	\$ 18,798,485	\$ 351,476 \$ 19,149,961
SPECIAL EDUCATION	10,152,327	3,132,554	8,745,154	11,877,708	3,508,585	8,547,947	12,056,532	- 12,056,532
ATHLETICS/XCURR	172,657	142,759	32,893	175,652	195,479	35,123	230,602	- 230,602
GUIDANCE/NURSE	1,059,293	830,543	441,956	1,272,499	853,718	390,925	1,244,643	- 1,244,643
PSYCH/SPEECH /OT/PT	1,668,563	399,413	1,049,485	1,448,898	527,449	1,151,123	1,678,572	- 1,678,572
PROF SVCS/MEDIA	523,889	488,521	34,791	523,312	512,272	31,241	543,513	- 543,513
SCHOOL BOARD	121,022	18,775	80,695	99,470	18,775	451,717	470,492	- 470,492
SAU #15	792,349	-	865,491	865,491	-	852,732	852,732	- 852,732
SCHOOL ADMIN.	1,430,069	1,449,257	99,148	1,548,405	1,525,612	104,139	1,629,751	- 1,629,751
PLANT OPERATIONS	2,235,688	1,232,813	1,013,896	2,246,709	1,230,710	1,046,940	2,277,650	120,000 2,397,650
TRANSPORTATION	2,933,163	-	3,432,744	3,432,744	-	3,574,049	3,574,049	- 3,574,049
SUPPORT SERVICES	461,871	374,261	90,790	465,051	385,676	104,950	490,626	- 490,626
FACILITIES	-	-	-	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-	-	-	-
TRANSFER TO FUNDS	256,607	-	-	-	-	-	-	-
TO CHARTER SCHOOLS	142,450	-	60,700	60,700	-	102,520	102,520	- 102,520
GENERAL FUND TOTAL	\$ 39,185,418	17,620,489	24,928,627	\$ 42,549,116	18,330,446	25,619,720	43,950,166	\$ 471,476 \$ 44,421,643
FEDERAL/STATE GRANTS	796,535	-	-	550,000	-	550,000	-	550,000
FOOD SERVICES	868,609	-	-	860,000	-	860,000	-	880,000
OPERATING BUDGET	\$ 40,850,562	\$ 17,620,489	\$ 24,928,627	\$ 43,959,116	\$ 18,330,446	\$ 25,619,720	\$ 45,360,166	\$ 491,476 \$ 45,851,643
The default budget is higher than the FY 2025-26 budget by: \$ 1,401,050 3.2%								
The proposed budget is higher than the FY 2025-26 budget by: \$ 1,892,527 4.3%								
The proposed budget is higher than the default budget by: \$ 491,476 1.1%								

thousand. Estimated tax rate impact 2027-2028 is \$0.10/per thousand. Estimated tax rate impact 2028-2029 is \$0.10/per thousand.

Recommended by the School Board 5-1

Recommended by the Budget Committee 5-4

Voters' Guide Explanation:

The Hooksett School Board approached this year's contract negotiations with a focus on increasing staff retention while mitigating costs for the community. The cumulative increase over the 3-year contract comes to approximately \$970,000, representing less than 1% of an operating budget increase per year.

A total of 111 employees are covered by the agreement.

Notably, the contract:

- Increases the salary step schedule while compressing the overall range to reduce the pay gap between the lowest paid and highest paid employees from 93.2% to 85.5%. The adjustment is achieved by increasing the lower end of the salary schedule by \$1,000 per year to more closely align with state averages. The purpose of this change is to improve the Hooksett School District's ability to recruit and retain employees, particularly in lower and mid-range positions.
- Makes available a health insurance option with a higher deductible paired with a health savings account. The option would allow eligible employees to enroll in a plan designed to lower premium costs while providing access to a tax advantaged savings account for qualified medical expenses.
- Adjusts the maximum number of \$28,000 retirement bonuses that may be granted in a single year from six to five.
- Provides continued bonuses for top-step staff whose steps were consolidated in 2023.
- Provides an increase in certain hourly reimbursements from \$25 to \$40/hour.
- Reallocates one teaching day to a second parent teacher conference day in March.
- Improves language for staff course and workshop reimbursements.
- Provides for more granular use of sick and personal leave.

Article 4: HEA Union Wage Agreement

Shall the Hooksett School District approve the cost items included in the collective bargaining agreement reached between the Hooksett School Board and the Hooksett Education Association, which calls for the following increases in salaries and benefits at the current staffing level over those paid in the prior fiscal year:

Year	Estimated Increase
2026-2027	\$325,105
2027-2028	\$326,773
2028-2029	\$318,174

and further to raise and appropriate \$325,105 for the 2026 – 2027 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels? Estimated tax rate impact 2026-2027 is \$0.10/per

Article 5: Building Maintenance Expendable Trust Fund

Shall the Hooksett School District raise and appropriate the sum of \$150,000 to be added to the Building Maintenance Expendable Trust Fund previously established in March 2020? There is \$121,606 available in the account as of November 30, 2025. This sum to come from June 30, 2026 fund balance available for transfer on July 1, 2026. No amount to be raised from additional taxation. Estimated tax rate impact is \$0.00/per thousand.

Recommended by the School Board 4-3

Recommended by the Budget Committee 9-0

Voters' Guide Explanation:

This fund supports the maintenance and upkeep of the district's school buildings and facilities. Over time, major maintenance projects such as heating and ventilation system replacements, roof repairs, and parking lot resurfacing become necessary to maintain safe and functional school environments. These projects often involve significant costs that can place pressure on a single year operating budget.

By making planned contributions to this trust fund, the district can set aside resources over time to address large maintenance needs as they arise. This approach allows for better long term planning and helps reduce the need for sudden increases in the annual operating budget when major repairs are required.

For example, in 2025 our schools incurred approximately \$180,000 in emergency repairs. Memorial School experienced multiple system failures, including boiler malfunctions, ventilation outages, leaking pipes, and heating disruptions that resulted in the loss of heat and hot water on three separate occasions.

Cawley Middle School also saw extensive maintenance needs, with broken heating and cooling systems, leaking pipes, fire system issues. A water main failure at Cawley School required canceling school one day, as two days of repairs were required to bring water service back online.

Article 6: Special Education Expendable Trust Fund

Shall the Hooksett School District raise and appropriate the sum of \$100,000 to be added to the Special Education Expendable Trust Fund previously established in March of 2001? There is \$336,215 available in the account as of November 30, 2025. Estimated tax rate impact is \$0.03/per thousand.

Recommended by the School Board 4-3

Recommended by the Budget Committee 5-4

Voters' Guide Explanation:

This fund is intended to help manage unexpected special education costs without requiring reductions to other areas of the annual operating budget. Under New Hampshire law and applicable federal law, including the Individuals with Disabilities Education Act, school districts are required to provide special education services to eligible students residing in the district from ages of 3 through 22.

Special education currently represents just over one quarter of the district's total operating budget and is a significant driver of year to year budget increases. Beginning in the 2025/2026 school year, state special education aid is expected to decline, increasing the district's share of these required costs.

The fund may be used to address substantial and unanticipated expenses such as out of district placements or specialized services for students who enroll in the district during the school year. By contributing to this fund, the district can better plan for these obligations and reduce sudden budget impacts from year to year while continuing to meet all legal requirements.

Article 7: Technology Expendable Trust Fund

Shall the Hooksett School District raise and appropriate the sum of \$150,000 to be added to the Technology Expendable Trust Fund previously established in March 2008? There is \$51,866 available in the account as of November 30, 2025. This sum to come from June 30, 2026 fund balance available for transfer on July 1, 2026. No amount to be raised from additional taxation. Estimated tax rate impact is \$0.00/per thousand.

Recommended by the School Board 5-2
Recommended by the Budget Committee 6-3

Voters' Guide Explanation:

This fund supports the school district's ongoing technology needs. Through prior planning and the use of federal pandemic related grants, each student and staff member currently has access to an individual computing device. These devices and systems require continuing investment for software licensing, network infrastructure, cybersecurity, technical support, and eventual replacement due to normal equipment life cycles.

By making regular contributions to this trust fund, the district can plan for major technology purchases and replacements over time rather than absorbing large costs in a single operating budget year. For example, in the spring of 2025, the School Board approved the use of funds from this trust to help purchase 50 new laptops for teachers at David R Cawley Middle School and also 150 new Chromebooks for students in 3rd-grade.

districts to use a state approved language arts curriculum. While the approved curriculum list has not yet been released, discussions with state education officials indicate that the district's current language arts program is unlikely to meet the forthcoming requirements.

The purpose of this warrant article is to increase the Curriculum Trust Fund in preparation for the anticipated costs of replacing the outdated mathematics program and implementing the required state approved language arts curriculum when it becomes available.

Under New Hampshire law, the state sets curriculum standards and assessment requirements through the Department of Education, but the cost of selecting, purchasing, and implementing curriculum materials is the responsibility of local school districts. When the state adopts new standards or requires the use of state approved curriculum lists, it does not typically appropriate funds to pay for local curriculum replacements.

As a result, districts are expected to plan for these costs locally through the operating budget or capital and curriculum trust funds. Increasing the Curriculum Trust Fund is the fiscally prudent way to prepare for a known state mandate without forcing a large one year operating budget increase.

Article 8: To Establish Curriculum Capital Reserve Fund

Shall the Hooksett School District raise and appropriate the sum of \$150,000 to be added to the Curriculum Capital Reserve Fund previously established in March 2025? There is \$103,144 available in the account as of November 30, 2025. This sum to come from June 30, 2026 fund balance available for transfer on July 1, 2026. No amount to be raised from additional taxation. Estimated tax rate impact of \$0.00/per thousand.

Recommended by the School Board 7-0
Recommended by the Budget Committee 9-0

Voters' Guide Explanation:

The Curriculum Trust Fund was established to support the purchase and replacement of instructional programs in reading, mathematics, and science. These subject areas are assessed annually by the State of New Hampshire through the statewide assessment system, making it important that curriculum materials remain current and aligned with state expectations.

The district's current mathematics program is approximately ten years old. In addition, beginning in 2027, the State of New Hampshire will require school

References and Supplemental Information

1. Student enrollment distribution
2. Facilities
 - a. Report: The State of Hooksett School Facilities
 - b. Harvey Construction SCR
 - c. Harvey Construction ESA
 - d. Harvey Construction Assessment & Prioritization
 - e. NHMBB estimated bond payment schedule
3. Trust fund report
 - a. 4 School capital reserve funds
 - b. School contingency fund of \$264,124.06 documented separately
4. Replacement cycles for technology
5. Technology current infrastructure report
6. Projected building maintenance plan
7. Proposed school operating budget - categorization pie chart
8. NH Dept. of Revenue MS-27 report for Hooksett school proposed budget
9. School District Moderator's rules

Student Enrollment Distribution

School Administrative Unit #15
Hooksett Pupil Accounting
Monthly Enrollment

January 5, 2026

School	Grade	TOTAL	Section	Average Class Size	Paraprof. Per Building	January 2025
Underhill	Preschool	29	2	15	7 E	27
	K	119	7	17	15 C	126
	1	133	7	19	21	140
	2	149	7	21		127
TOTAL		430	23	19		420

Memorial	3	128	6	21	3 E	137
Memorial	4	140	6	23	7 C	161
	5	166	7	24	23	134
	TOTAL	434	19	23		432

Cawley	6	138	6	23	6 E	142
Cawley	7	145	8	18	7 C	141
	8	138	8	17	20	136
	TOTAL	421	22	19		419

GRAND TOTAL		1,285	64	20		1,271
--------------------	--	--------------	-----------	-----------	--	--------------

School Administrative Unit #15
Hooksett Pupil Accounting
High School Monthly Enrollment

DATE: January 5, 2026

School	Grade 9	Grade 10	Grade 11	Grade 12	TOTAL
Pinkerton Academy	124	126	128	113	491
Manchester Central	0	1	1	1	3
Manchester West	0	0	2	1	3
Manchester Memorial	0	0	1	1	2
MST	1	0	0	0	1
Bow High	2	5	0	1	8
Goffstown High	1	0	1	1	3
Londonderry High	14	11	31	22	78
Pembroke Academy	7	4	2	5	18
Other Private/SPED	3	3	8	7	21
TOTAL	152	150	174	152	628

Report: The State of Hooksett School Facilities

Addressing Deferred Maintenance and Emergency Repairs Under Ongoing Budget Constraints

Executive Summary

The Hooksett School District is facing increasing facilities management challenges due to prolonged operating budget constraints and aging building systems. To maintain safe and operational schools, the School Board has relied on federal grant funding, year end fund balances, and operational reductions. These measures have helped address immediate needs but have limited the district's ability to invest in planned and preventative maintenance.

As a result, the district has been forced to shift towards a more reactive approach to facilities maintenance. Aging systems, particularly heating, ventilation, and plumbing, are experiencing more frequent failures that require emergency repairs. These unplanned costs reduce resources available for routine maintenance and have contributed to a growing backlog of deferred projects, affecting overall building reliability and, in some cases, the learning environment.

1. The Financial Landscape: The Default Budget Cycle

The primary driver of the district's current facilities challenges is the mismatch between building needs and voter-approved operating budgets.

Over the past eight years, voters have rejected the proposed operating budget four times (FY20/21, FY21/22, FY24/25, and FY25/26), forcing the district to operate under default budgets. Default budgets typically lock spending at prior-year levels, adjusted only for contractual obligations, and do not account for inflation, aging infrastructure, or rising repair costs.

In FY25/26 alone, the default budget resulted in significant reductions to proposed maintenance funding:

- **Fred C. Underhill School:** reduced by \$66,666.62
- **David R. Cawley Middle School:** reduced by \$55,867.71
- **Hooksett Memorial School:** reduced by \$22,410.51

To align with these reductions, planned maintenance items—including classroom painting, carpet replacement, and preventative parking lot maintenance—were removed from the budget.

Capital Investment Proposals and Voter Outcomes

In parallel with constrained operating budgets, the School Board has attempted to address aging building systems through voter-approved capital investment. In 2023, the district proposed a comprehensive facilities project totaling approximately \$13 million to replace aging HVAC systems in all three schools and address roof replacements at two schools. The proposal was structured as a lease-purchase agreement to spread costs over time. This warrant article was eliminated during the deliberative session and did not advance to the ballot.

In 2024, the Board brought forward a more limited proposal focused solely on essential repairs and system upgrades at Hooksett Memorial School. This reduced project totaled \$6 million and was proposed to be funded through a 15-year bond. The warrant article advanced to the 2025 ballot; however, it did not achieve the required three-fifths majority needed for bond approval.

While these efforts demonstrate long-term planning and attempts to move from reactive repairs to proactive system replacement, the failure of these capital proposals has contributed to the continued reliance on operating budgets and emergency maintenance to address aging infrastructure.

2. Strategic Use of Alternative Funding Sources

To offset the limitations of default budgets, the School Board has actively pursued non-taxpayer funding sources to address critical facility needs.

Federal ESSER Funds (2020–2023)

Federal COVID-19 ESSER II and III funds were used to address urgent health, safety, and infrastructure issues, particularly related to air quality.

- **HVAC Improvements:** Installation of energy recovery ventilation (ERV) units at Underhill School to meet ASHRAE standards and provide mechanical ventilation where none previously existed.
- **Safety and Continuity Measures:** Enhanced cleaning services, sanitation supplies, and technology infrastructure to support learning during building deficiencies.

Year-End Fund Balances

Historically, unspent funds returned at the end of the fiscal year were used to complete facility projects not supported by the operating budget.

- **Completed Projects (2020–2023):** Security camera upgrades, impact-resistant glass installation, rooftop HVAC unit replacements at Cawley, and playground structures.
- **Declining Availability:** In FY24/25, the Superintendent recommended using year-end funds for Cawley parking lot maintenance, but funds were unavailable. Fund balance reports confirm that no facility upgrades were funded from this source in 2024 or 2025.

3. Deferred Maintenance and Aging Infrastructure

Repeated use of default budgets has required the district to delay both routine maintenance and major system replacements. At the same time, many core building systems, particularly heating and ventilation, are operating at or beyond their expected service life across all three schools.

Deferring maintenance does not eliminate costs. Instead, it shifts expenses from planned upkeep to unplanned breakdowns, where system failures require immediate and often more expensive repairs. Over time, this approach increases overall costs and reduces the reliability of building systems.

Key Contributing Factors

- Reduced funding for routine maintenance due to default budgets
- HVAC systems operating beyond their intended lifespan
- A compounding effect where failures become more frequent, disruptive, and costly

Examples of Deferred Items

- **Structural/Safety:** Exterior door replacements; security camera upgrades
- **HVAC:** heating unit and control system repairs
- **Cosmetic/Sanitary:** Floor tile repairs, bathroom partitions, carpet replacement
- **Preventative:** Parking lot crack filling and sealing at Cawley School

4. Rising Emergency Repair Costs and Impacts

As deferred maintenance has accumulated, emergency repairs have increased in both frequency and cost. These repairs are unplanned, time-sensitive, and significantly more expensive than preventative maintenance.

In FY24/25, the district spent approximately **\$237,585.98** on repairs, the majority of which were emergency in nature:

- **David R. Cawley Middle School:** \$150,049.20, including
 - \$41,170 main water line leak
 - \$51,330 pump house control panel replacement
- **HVAC Failures:** Heating wheels, motors, control systems, and glycol leaks across all three schools

While the School Board redirected available maintenance funds toward critical repair lines following default budgets, the scale and frequency of HVAC failures exceeded what those lines could sustain.

Operational and Educational Impact

In the past year, increased water leaks and HVAC outages have begun to affect classrooms through temperature control issues, temporary relocations, and instructional disruptions. As systems continue to age, these impacts are expected to intensify.

5. The Need to Get Ahead of Emergency Maintenance

The School Board's goal is to regain control of facility conditions by shifting from reactive emergency repairs to proactive system replacement and preventative maintenance. Continuing on the current path risks emergency repairs consuming an ever-greater share of limited operating funds, further accelerating infrastructure decline.

Over the past three years, long-term planning efforts have been initiated, but projects that failed at the ballot have contributed to a growing backlog. Each year without system replacement increases the likelihood of larger, more disruptive failures.

6. Ongoing Maintenance Commitment

Between 2023 and 2025, the district spent **\$559,533.06** on building maintenance across all three schools, demonstrating a sustained commitment to keeping facilities safe and operational.

These funds addressed both routine maintenance and unplanned system failures. However, as major systems age beyond their useful life, an increasing portion of maintenance spending is consumed by emergency repairs rather than long-term solutions. This explains why facility needs continue to grow despite significant ongoing investment.

Conclusion

The Hooksett School Board has relied on short term measures such as federal grant funding, year end fund balances, and operational adjustments to maintain safe and functional school facilities during a prolonged period of fiscal constraint. While these measures have helped address immediate needs, they are temporary by nature and cannot replace sustained investment in core infrastructure.

Over multiple years, the use of default budgets combined with aging building systems has contributed to increased deferred maintenance, particularly related to heating, ventilation, and other critical systems. As a result, the district has become more reliant on emergency repairs, which are often more costly and disruptive than planned maintenance.

The proposed capital improvement plan is intended to address these challenges by stabilizing district facilities, reducing reliance on emergency repairs, and supporting continuity of instruction. The goal is to protect both the educational environment for students and the long term investment of taxpayers through more predictable and proactive facilities planning.

Harvey Construction

Spreadsheet Report
Hooksett Schools SCR

Bid Item	Group	Phase	Description	Takeoff Quantity	Total Cost/Unit	Total Amount
1						
			Memorial			
	7000		THERMAL/MOISTURE			
		7500	Memorial - New Roofing	80,920.00 sf	30.00 /sf	2,427,600
	210000		FIRE SUPPRESSION			
		21300	Memorial - Sprinkler Minor Adjustments	1.00 ls	56,104.00 /sf	56,104
	220000		PLUMBING			
		220100	Memorial - Unknowns	1.00 ls	15,644.00 /sf	15,644
	230000		HVAC			
		230100	Memorial - 1st PRIORITY SCOPE	1.00 sf	563,900. /sf	563,900
		230100	Memorial - 2nd PRIORITY SCOPE	1.00 sf	1,009,400.00 /sf	1,009,400
		230100	Memorial - 3rd PRIORITY SCOPE	1.00 sf	340,900.00 /sf	340,900
	2		Cawley			
	210000		FIRE SUPPRESSION			
		211300	Cawley - Sprinkler Adjustments	1.00 ls	12,212.00 /ls	12,212
	220000		PLUMBING			
		220100	Cawley - Plumbing Adjustments	1.00 ls	12,212.00 /ls	12,212
	230000		HVAC			
		320100	Cawley - 1st PRIORITY SCOPE	1.00 ls	410,100.00 /sf	410,100
	3		Underhill			
	210000		FIRE SUPPRESSION			
		211300	Underhill - Sprinkler Adjustments	1.00 ls	12,604.00 /ls	12,604
	220000		PLUMBING			
		220100	Underhill - Plumbing Adjustments	1.00 ls	12,604.00 /ls	12,604
	230000		HVAC			
			Underhill - 1st PRIORITY SCOPE	1.00 ls	98,400.00 /sf	98,400

Estimate Totals

Description	Amount	Totals	Hours	Rate	Cost Basis	Cost per Unit	Percent of Total
Labor							
Material							
Subcontract	4,971,680						72.07%
Equipment							
Other							
	4,971,680	4,971,680					72.07%
GC's,Ins,Bond,Esc. & Fees %	1,927,023	38.76%	T				27.93%
Total	6,898,703						
351,297 Districts Contingency Fund							
	7,250,000						

Bid Item	Group	Phase	Description	Takeoff Quantity	Total Cost/Unit	Total Amount
01						
	7000		Memorial			
		7500	THERMAL/MOISTURE			
		7900	Memorial - New Roofing		80,920.00 sf	30.00 /sf
			02 Seal control joint		16.00 lf	8.00 /lf
	8000		DOORS & WINDOWS			
		8110	Replace Rotted Door Frame		1.00 ea	750.00 /ea
		8110	05 Door doesn't latch		1.00 ea	500.00 /ea
		8800	Replace Window with Broken Seal		39.00 ea	1,000.00 /ea
		8800	03 Broken Window		1.00 ea	1,000.00 /ea
	9000		FINISHES			
		9250	Repair damaged GWB		2.00 loc	1,000.00 /loc
		9500	Replace stained or damaged ACT		19,208.00 sf	8.00 /sf
		9600	01 Wax Floor		775.00 sf	3.00 /sf
		9600	11 Clean Floor		707.00 sf	2.00 /sf
		9650	Replace chipped or cracked floor tile		303.00 sf	9.00 /sf
		9685	Replace Dirty Carpet Tile		123.00 sf	8.00 /sf
		9685	13 Replace Carpet Tile		610.00 sf	8.00 /sf
		9900	06 Paint Door		2.00 ea	500.00 /ea
		9900	07 Paint GWB		27.00 sf	5.00 /sf
		9900	10 Paint Wall		112.00 sf	5.00 /sf
	11000		EQUIPMENT			
		11490	New Wall Pads		1.00 ls	45,000.00 /ls
	12000		FURNISHINGS			
		12670	08 Replace walk of mat		4.00 ea	1,500.00 /ea
	210000		FIRE SUPPRESSION			
		211300	Memorial - Sprinkler Minor Adjustments		80,920.00 sf	1.00 /sf
	220000		PLUMBING			
		220100	Memorial - Unknowns		80,920.00 sf	0.50 /sf
	230000		HVAC			
		230100	Memorial - 1st PRIORITY SCOPE		1.00 sf	563,900.00 /sf
		230100	Memorial - 2nd PRIORITY SCOPE		1.00 sf	1,009,400.00 /sf
		230100	Memorial - 3rd PRIORITY SCOPE		1.00 sf	340,900.00 /sf
	260000		ELECTRICAL			
		260100	Replace lighting with LED fixtures		1.00 ls	1,160,000.00 /ls
	02					
	4000		Cawley			
		4115	MASONRY			
		4115	Repair CMU Crack		4.00 ea	1,000.00 /ea
	5000		METALS			
		5500	04 Bent & Rusted Handles		1.00 loc	750.00 /loc
	6000		WOOD & PLASTIC			
		6600	07 Bottom of casework is damaged		15.00 lf	200.00 /lf
		6600	14 Broken Drawer & Missing Handle		1.00 ea	500.00 /ea
		6800	24 Back splash broken		6.00 lf	100.00 /lf
	7000		THERMAL/MOISTURE			
		7500	Memorial - New Roofing		93,000.00 sf	30.00 /sf
	8000		DOORS & WINDOWS			
		8110	Replace Rotted Door Frame		15.00 ea	750.00 /ea
		8110	20 Door Rot		1.00 ea	2,000.00 /ea
		8110	22 Door doesn't latch		5.00 ea	500.00 /ea
		8110	23 Replace Door Sweep		1.00 ea	250.00 /ea
		8800	Replace Window with Broken Seal		8.00 ea	1,000.00 /ea
		8800	05 Ripped Window Screen		1.00 ea	250.00 /ea
	9000		FINISHES			
		9250	Repair damaged GWB		4.00 ea	1,000.00 /ea
		9500	Replace stained or damaged ACT		54,130.00 sf	8.00 /sf
		9500	03 Replace rusted grid		470.00 sf	5.00 /sf
		9500	19 Ceiling tile missing		318.00 sf	5.00 /sf
		9555	Repair floor slab crack		861.00 sf	3.00 /sf
		9600	01 Wax Floor		245.00 sf	3.00 /sf
		9600	02 Clean Floor		1,211.00 sf	2.00 /sf
		9650	Replace chipped or cracked floor tile		1,880.00 sf	9.00 /sf
		9650	06 Replace tile at threshold		1.00 ls	500.00 /ls
		9650	12 Damaged VCT		31.00 sf	9.00 /sf
		9685	13 Dirty Carpet Tile		1,155.00 sf	8.00 /sf
	10000		SPECIALTIES			
		10150	09 Partition lock missing		1.00 ea	250.00 /ea
		10150	10 Missing Stall Door		1.00 ea	1,500.00 /ea
		10150	15 Broken Stall Hinge		1.00 ea	500.00 /ea
	11000		EQUIPMENT			
		11490	New Wall Pads		1.00 ls	45,000.00 /ls
	12000		FURNISHINGS			
		12670	11 Walk off matt worn		4.00 ea	1,500.00 /ea
	210000		FIRE SUP			

Bid Item	Group	Phase	Description	Takoff Quantity	Total Cost/Unit	Total Amount
			HVAC			
230000			Cawley - 1st PRIORITY SCOPE	1.00 ls	410,100.00 /ls	410,100
			Cawley - 2nd PRIORITY SCOPE	1.00 ls	1,408,000.00 /ls	1,408,000
			Cawley - 3rd PRIORITY SCOPE	1.00 ls	342,900.00 /ls	342,900
260000			ELECTRICAL			
			260100 Replace lighting with LED fixtures	1.00 ls	1,885,000.00 /ls	1,885,000
03			Underhill			
4000			MASONRY			
			4115 Repair CMU Crack	3.00 ea	1,000.00 /ea	3,000
8000			DOORS & WINDOWS			
			8110 Replace Rotted Door Frame	5.00 ea	750.00 /ea	3,750
			8800 Replace Window with Broken Seal	23.00 ea	1,000.00 /ea	23,000
9000			FINISHES			
			9500 Replace stained or damaged ACT	8,500.00 sf	8.00 /sf	68,000
			9600 Floor Slab Crack	385.00 sf	3.00 /sf	1,155
			9650 Replace chipped or cracked floor tile	760.00 sf	7.00 /sf	5,320
			9650 New Cafe Floor	2,900.00 sf	9.00 /sf	26,100
210000			FIRE SUPPRESSION			
			211300 Underhill - Sprinkler Minor Adjustments	52,300.00 sf	1.00 /sf	52,300
220000			PLUMBING			
			220100 Underhill - Plumbing - Unknowns	52,300.00 sf	1.00 /sf	52,300
230000			HVAC			
			230100 Underhill - 1st PRIORITY SCOPE	1.00 ls	98,400.00 /ls	98,400
			230100 Underhill - 2nd PRIORITY SCOPE	1.00 ls	41,000.00 /ls	41,000
			230100 Underhill - 3rd PRIORITY SCOPE	1.00 ls	268,900.00 /ls	268,900
260000			ELECTRICAL			
			260100 Replace panel boards	1.00 ls	255,000.00 /ls	255,000
			260100 Replace lighting with LED fixtures	1.00 ls	739,500.00 /ls	739,500

Estimate Totals

Description	Amount	Totals	Hours	Rate	Cost Basis	Cost per Unit	Percent of Total
Labor			880.000 hrs				
Material					72.07%		
Subcontract	15,047,181						
Equipment							
Other							
	15,047,181	15,047,181				72.07	
GC's, Ins, Bond, Esc, & Fees %	5,832,287			38.760 %	T	27.93%	
Total		20,879,468					



10 Harvey Road
Bedford, NH 03110
P: (603) 624-4600
F: (603) 668-0389

harveyconstruction.com

Hooksett Schools Mechanical Assessment

Hooksett, NH

Memorial School**ELEMENT****1st PRIORITY SCOPE****HVAC**

Remove and dispose existing RTU	8
Remove existing roof mounted fan	2
New RTU-1, 3 ton	1
New RTU-2, 3 ton	1
New RTU-3, 3 ton	1
New RTU-4, 5 ton	1
New RTU-5, 6 ton	1
New RTU-6, 7.5 ton	1
New RTU-7, 7.5 ton	1
New RTU-8, 7.5 ton	1
New curb adapter	8
New roof mounted exhaust fan	2
Controls	1
Test and balance	1
Electrical	
Disconnect RTU	8
Disconnect fan	2
New RTU feed and connection, assumes extend feeder to accommodate new RTU	8
New fan feed and connection, assumes extend feeder to accommodate new fan	2

2nd PRIORITY SCOPE**HVAC**

Remove existing ERV	7
Remove existing split system AC unit	2
New ERV-1	1,500
New ERV-2	1,500
New ERV-3	5,000
New ERV-4	5,000
New ERV-5	5,000
New ERV-6	5,000
New ERV-7	7,700
New curb adapter	7
New split system AC unit and piping	2
Controls	1

HARVEY

10 Harvey Road
Bedford, NH 03110
P: (603) 624-4600
F: (603) 668-0389
harveyconstruction.com

Test and balance	1
<u>Electrical</u>	
Disconnect ERV	7
Disconnect AC unit	2
New ERV feed and connection, assumes extend feeder to accommodate ERV	7
New AC unit feed and connection assumes extend feeder to accommodate new split system	2

3rd PRIORITY SCOPE

<u>HVAC</u>	
Remove existing boilers, pumps and piping	1
Gas-fired condensing boilers B-1/2, 2,500 MBH	2
Gas-fired domestic water boiler	1
Air separator	1
Expansion tank	1
Boiler pump	2
Distribution pump with VFD	2
Pipe, fittings, valves and insulation	1
Controls	1
Test and balance	1
<u>Electrical</u>	
Disconnect existing boiler room equipment	1
New boiler feed and connection	2
New pump feed and connection	4

Cawley School

ELEMENT

1st PRIORITY SCOPE	
<u>HVAC</u>	
Remove and dispose existing RTU	4
Remove existing split system AC unit	2
Remove and dispose existing HV-1	1
Remove existing roof mounted fan	2
New RTU-1, 4 ton	1
New RTU-2, 5 ton	1
New RTU-3, 5 ton	1
New RTU-4, 10 ton	1
New split system AC unit and piping	2
New HV-1, 1,500 CFM	1
New curb adapter	5
New roof mounted exhaust fan	2

HARVEY

10 Harvey Road
Bedford, NH 03110
P: (603) 624-4600
F: (603) 668-0389
harveyconstruction.com

Controls	1
Test and balance	1
<u>Electrical</u>	
Disconnect RTU	4
Disconnect AC unit	2
Disconnect HV unit	1
Disconnect fan	2
New RTU feed and connection, assumes extend feeder to accommodate new RTU	4
New AC unit feed and connection assumes extend feeder to accommodate new split system	2
New HV unit feed and connection, assumes extend feeder to accommodate new HV	1
New fan feed and connection, assumes extend feeder to accommodate new fan	2

Underhill School

ELEMENT

1st PRIORITY SCOPE	
<u>HVAC</u>	
Remove and dispose existing RTU-1	1
Remove existing roof mounted fan	2
New RTU-1, assume 7.5 ton	1
New curb adapter	1
New roof mounted exhaust fan	2
Controls	1
Test and balance	1
<u>Electrical</u>	
Disconnect RTU	1
Disconnect fan	2
New RTU feed and connection, assumes extend feeder to accommodate new RTU	1
New fan feed and connection, assumes extend feeder to accommodate new fan	2

NHMBB New Hampshire Municipal Bond Bank

Hooksett School District

July 2026 Bond Sale
15 Year Estimated Schedule - Level Principal
2025 Assessed Valuation: \$3,206,927,128

Beginning January 1, 2025, All debt service payments
will be required to be paid by ACH/Wire

Date Prepared: 01/27/26
Interest Start Date: 08/11/26
First Interest Payment: 02/15/27

Net Interest Costs: 3.07% This was the interest rate we received in January 2026.
Subject to change from now until our July 2026 bond sale.

Debt Year	Period Ending	Principal Outstanding	Principal	Rate	Interest	Total Payment	Fiscal Year Total Payment	Assessed Valuation	FY-Est. Tax Rate Inc.
1 2/15/2027		\$ 7,250,000.00	\$ 485,000.00	3.07%	\$ 181,250.00	\$ 181,250.00	\$ 3,206,927,128	\$ 0.06	
1 8/15/2027	\$ 7,250,000.00	\$ 485,000.00	3.07%	\$ 111,287.50	\$ 596,287.50				
2 2/15/2028		6,765,000.00	485,000.00	3.07%	103,842.75	103,842.75	700,130.25	3,206,927,128	0.22
2 8/15/2028		6,765,000.00	485,000.00	3.07%	103,842.75	588,842.75			
2 15/2029		6,280,000.00	485,000.00	3.07%	96,398.00	96,398.00	685,240.75	3,206,927,128	0.21
3 8/15/2029		6,280,000.00	485,000.00	3.07%	96,398.00	581,398.00			
3 2/15/2030		5,795,000.00	485,000.00	3.07%	88,953.25	88,953.25	670,351.25	3,206,927,128	0.21
4 8/15/2030		5,795,000.00	485,000.00	3.07%	88,953.25	573,953.25			
4 2/15/2031		5,310,000.00	485,000.00	3.07%	81,508.50	81,508.50	655,461.75	3,206,927,128	0.20
5 8/15/2031		5,310,000.00	485,000.00	3.07%	81,508.50	566,508.50			
5 2/15/2032		4,825,000.00	485,000.00	3.07%	74,063.75	74,063.75	640,572.25	3,206,927,128	0.20
6 8/15/2032		4,825,000.00	485,000.00	3.07%	74,063.75	559,063.75			
6 2/15/2033		4,340,000.00	485,000.00	3.07%	66,619.00	66,619.00	625,682.75	3,206,927,128	0.20
7 8/15/2033		4,340,000.00	485,000.00	3.07%	66,619.00	551,619.00			
7 2/15/2034		3,855,000.00	485,000.00	3.07%	59,174.25	59,174.25	610,793.25	3,206,927,128	0.19
8 8/15/2034		3,855,000.00	485,000.00	3.07%	59,174.25	544,174.25			
8 2/15/2035		3,370,000.00	485,000.00	3.07%	51,729.50	51,729.50	595,903.75	3,206,927,128	0.19
9 8/15/2035		3,370,000.00	485,000.00	3.07%	51,729.50	536,729.50			
9 2/15/2036		2,885,000.00	485,000.00	3.07%	44,284.75	44,284.75	581,014.25	3,206,927,128	0.18
10 8/15/2036		2,885,000.00	485,000.00	3.07%	44,284.75	529,284.75			
10 2/15/2037		2,400,000.00	480,000.00	3.07%	36,840.00	36,840.00	566,124.75	3,206,927,128	0.18
11 8/15/2037		2,400,000.00	480,000.00	3.07%	36,840.00	516,840.00			
11 2/15/2038		1,920,000.00	480,000.00	3.07%	29,472.00	29,472.00	546,312.00	3,206,927,128	0.17
12 8/15/2038		1,920,000.00	480,000.00	3.07%	29,472.00	509,472.00			
12 2/15/2039		1,440,000.00	480,000.00	3.07%	22,104.00	22,104.00	531,576.00	3,206,927,128	0.17
13 8/15/2039		1,440,000.00	480,000.00	3.07%	22,104.00	502,104.00			
13 2/15/2040		960,000.00	480,000.00	3.07%	14,736.00	14,736.00	516,840.00	3,206,927,128	0.16
14 8/15/2040		960,000.00	480,000.00	3.07%	14,736.00	494,736.00			
14 2/15/2041		480,000.00	480,000.00	3.07%	7,368.00	7,368.00	502,104.00	3,206,927,128	0.15
15 8/15/2041		480,000.00	480,000.00	3.07%	7,368.00	487,368.00			
TOTALS		\$ 7,250,000.00	\$ 1,846,725.00		\$ 9,096,725.00	\$ 9,096,725.00			

Please show all warrant articles related to this project to bond counsel prior to submitting them to DRA. If you need a list of approved bond counsel, please let us know and we will provide one.

MS-9 REPORT OF THE TRUST FUNDS OF THE TOWN OF HOOKSETT FOR THE PERIOD 12/01/2025 THRU 12/31/2025

Date-Created	Name of Trust Fund	CAPITAL RESERVE FUNDS			PRINCIPAL			INCOME			TOTAL	MARKET VALUE		
		Percentage	How Invested	%	Beginning Balance	Capital Additions	With-Drawals	Ending Balance	Amount	Expended During Year	Ending Balance	Principal & Income	Unrealized Gain/Loss	Ending Market Value
Central Hooksett Water Precinct														
1989 CHWIP New Construction	Water	Common CRF	24.43	316,029.49	10,000.00	0.00	326,029.49	49,860.63	1,936.57	0.00	51,797.20	377,826.69	18,014.01	395,840.70
1989 CHWIP Repair & Replace	Water	Common CRF	16.23	197,500.61	22,500.00	0.00	220,000.61	29,816.46	1,238.07	0.00	31,055.33	257,055.94	11,117.83	262,232.77
1986 CHWIP Source Development & Infrastructure Preservation Fund	Water	Common CRF	21.08	213,719.74	70,000.00	0.00	283,719.74	40,914.37	1,486.05	0.00	42,400.42	326,720.16	12,518.38	338,638.54
1989 CHWIP Standpipe Relining	Water	Common CRF	20.31	256,387.74	20,000.00	0.00	276,387.74	36,151.62	1,574.68	0.00	37,728.30	314,114.04	14,373.65	328,487.69
1989 CHWIP Water Storage	Water	Common CRF	17.95	213,662.02	25,000.00	0.00	238,662.02	37,607.63	1,369.70	0.00	38,937.33	277,639.35	12,354.92	289,994.21
Total Central Hooksett Water Precinct				100	1,197,299.60	147,500.00	0.00	1,344,799.60	7,605.87	0.00	20,955.58	1,546,756.18	66,437.79	1,615,193.97
Hooksett Village Water Precinct														
2024 HWIP Facility	Water	Common CRF	2.76	30,156.48	0.00	0.00	30,156.48	606.64	160.98	0.00	767.62	30,924.10	482.52	31,406.62
2009 HWIP Repair & Replacement	Water	Common CRF	26.01	254,076.64	0.00	0.00	254,076.64	35,833.46	1,517.04	0.00	37,550.50	297,427.14	15,492.84	306,919.98
1989 HWIP Source Development & Infrastructure Preservation Fund	Water	Common CRF	19.32	179,024.42	0.00	0.00	179,024.42	36,319.42	1,126.55	0.00	37,446.27	216,470.69	10,829.44	227,300.13
1994 HWIP Storage Tank	Water	Common CRF	32.43	300,299.27	0.00	0.00	300,299.27	61,107.38	1,891.16	0.00	62,998.54	363,297.81	18,012.62	384,310.43
1990 HWIP Truck Fund	Water	Common CRF	12.52	124,857.86	0.00	0.00	124,857.86	14,671.20	730.12	0.00	15,401.32	140,259.18	6,818.23	147,077.41
1990 HWIP Water Main	Water	Common CRF	6.96	76,776.36	0.00	0.00	76,776.36	798.45	405.93	0.00	1,204.38	77,980.		

Hooksett Memorial School			
Item	Purchased	Quantity	Location
MacBook Air Laptops	2021	38	Staff Laptops
iMac Desktops	2017	13	Library Media Center
	2016	2	Front Office
Mac Mini Desktops	2014	2	Library Media Center
iPad 5th Generation Tablets	2017	4	Library Media Center
Flat Screen LED Displays	2018	24	Classrooms & Conference Rooms
Apple TV Streaming Devices	2018	24	Classrooms & Conference Rooms
Chrome Devices - Student One to One			
Item	Expiration	Quantity	Location
HP 11a na0xxx	2028-06	87	Grades 3-5
Lenovo 100e 2nd Gen	2027-06	146	Grades 3-5
Lenovo 100e Gen 2 AST	2026-06	248	Grades 3-5
Lenovo Ideapad C330	2025-06	2	Grades 3-5
HP 11 G5 / G5 EE	2022-06	17	Grades 3-5

Fred C. Underhill School			
Item	Purchased	Quantity	Location
MacBook Air Laptops	2021	43	Grade Level Classrooms
iMac Desktops	2018	2	Library Media Center
	2016	3	Front Office
iPad Air 2 Tablets	2016	30	Grade Level Cart
Acer ChromeBase Desktops	2017	4	Library Media Center
LCD Projector	2018	20	Classrooms & Conference Rooms
Chrome Devices - Student One to One			
Item	Expiration	Quantity	Location
Lenovo 100e 2nd Gen	2027-06	51	Grades K-2
Lenovo 100e Gen 2 AST	2026-06	4	Grades K-2
Lenovo 14e	2026-06	17	Grades K-2
Lenovo Ideapad C330	2025-06	172	Grades K-2
Lenovo 300e Yoga	2025-06	59	Grades K-2
Acer Chrome Tab 10	2023-08	125	Grades K-2



PROJECTED EQUIPMENT REFRESH CYCLE (2022 - 2031)

Student Devices (Chromebooks)

	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31
HP 11a				.			X		
Lenovo 100e Gen 2	X					X			
Lenovo 100e AST					X				
HP 11A G6 EE					X				
Lenovo 14e						X			
Lenovo C330				X					X
Lenovo 300e Yoga			X						X
HP 11 G6 EE		X						X	
Acer Chrome Tab		X					X		
HP 11 G5	X				X				

Staff Laptops

	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31
Cawley				X					
Memorial					X				
Underhill						X			

Staff Desktops

	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31
Cawley		X							
Memorial			X						
Underhill				X					

Classroom Devices (LED Display/Apple TV/LCD Projector)

	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31
Cawley								X	
Memorial									X
Underhill									X





CURRENT INFRASTRUCTURE

The Hooksett School District is committed to providing a robust network infrastructure capable of supporting our students and staff so they may access an array of online resources for teaching and learning. An ongoing effort to improve the network infrastructure throughout the schools will continue in 2022-2025.

In response to the increasing demands on our network infrastructure, monumental upgrades have recently been implemented. The district migrated away from the previous copper connection of 150Mbps over 50Mbps that was struggling to support our daily operations. In its place, the schools are now connected via a fiber optic network supporting synchronous Gig Internet.

The advantages of the fiber backbone are numerous. The district has consolidated core infrastructure and network services which has reduced our annual hardware and licensing costs. The Hooksett School District is now managed as a single entity rather than separate remote sites which helps the technology department support students and staff with more efficiency. The additional bandwidth has also allowed us to carry the one to one program beyond a few grade levels and is now implemented district wide.

Internal network upgrades to core switching equipment has been implemented throughout all three schools. The current backbone connection speeds at Cawley, Memorial and Underhill are now the 10GB standard.

Wireless coverage has been dramatically expanded throughout the district. Wireless access points have been strategically placed to support the density of new devices. Heat maps and a Wi-Fi audit will be conducted on a regular basis to identify and resolve areas of concern.

The technology staff will continue to evaluate the performance of the District's infrastructure and recommend improvements when necessary.

CURRENT INFRASTRUCTURE - HOOKSETT SCHOOL DISTRICT

David R. Cawley Middle School		
Item	Quantity	Description
Network firewall/web filter	1	Network security device with CIPA compliant Internet filtering.
Network switching equipment	13	Managed switches controlling 10GB backbone core network, camera security system and shooter detection network.
Wireless access points	41	Wireless (802.11 ac) coverage
Servers	8	Local servers managing essential network services, data backups, test environments and cafeteria nutrition system.

Hooksett Memorial School		
Item	Quantity	Description
Network switching equipment	11	Managed switches controlling 10GB backbone core network, camera security system and shooter detection network.
Wireless access points	50	Wireless (802.11 ac) coverage
Servers	1	Local servers managing camera security system

Fred C. Underhill School		
Item	Quantity	Description
Network switching equipment	5	Managed switches controlling 10GB backbone core network, camera security system and shooter detection network.
Wireless access points	28	Wireless (802.11 ac) coverage
Servers	1	Local servers managing camera security system



PROJECTED INFRASTRUCTURE REFRESH CYCLE (2022 - 2031)

Firewalls

	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31
Cawley								X	

Switching Equipment

	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31
Cawley								X	
Memorial								X	
Underhill								X	

Servers

	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31
Cawley								X	
Memorial								X	
Underhill								X	

Wi-Fi

	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31
Cawley								X	
Memorial								X	
Underhill								X	



DATA AND PRIVACY

In 2018, New Hampshire state legislature voted for and approved RSA 189:66, V. This law requires New Hampshire school districts to create and approve a data privacy and security plan by June 30, 2019 that meets the New Hampshire minimum state standards. The standards referenced within the law were pulled from the National Institute of Standards and Technology (NIST). The Hooksett School District developed and approved a Data Governance Plan that exceeds the minimum state standards. However, RSA 189:66, V states that districts must have a plan in place by the deadline, and can begin working toward compliance with the minimum state standards afterward.

The Hooksett School District will be working diligently to identify and resolve areas of concern over the next few years regarding district data privacy and security. The Data Governance Plan, and the Hooksett Technology Plan, will be living documents updated annually in order to quickly meet the challenges necessary to become compliant with RSA 189:66, V.



BUDGETING

The Hooksett School District's technology budget includes budget lines for hardware, software, repairs, contracted services, professional development and replacements. Budget items are discussed at the technology committee level and are evaluated and adjusted throughout the school year. Items are strategically designed to support the daily functions of the school district.

E RATE

The E-Rate Program - or, more precisely, the Schools and Libraries Universal Service Support Mechanism - provides discounts to assist most schools and libraries in the United States to obtain affordable telecommunications and Internet access. Four service categories are funded: Telecommunications Services, Internet Access, Internal Connections Other Than Basic Maintenance, and Basic Maintenance of Internal Connections. Discounts range from 20% to 90% of the costs of eligible services, depending on the level of poverty and the urban/rural status of the population served. Eligible schools, school districts and libraries may apply individually or as part of a consortium.



PROJECTED BUDGET

	2022-2023 APPROVED	2023-2024 PROJECTED	2024-2025 PROJECTED	2025-2026 PROJECTED	2026-2027 PROJECTED
Personnel	Per Contract	Per Contract	Per Contract	Per Contract	Per Contract
Workshop Reimbursement	\$576	\$576	\$576	\$576	\$576
Prof. Development	\$468	\$468	\$468	\$468	\$468
Contracted Services	\$2,250	\$2,250	\$2,250	\$2,250	\$2,250
Repairs	\$3,600	\$3,600	\$3,600	\$3,600	\$3,600
Supplies	\$3,594.74	3,594.74	\$6,000	\$7,000	\$8,000
Software	\$36,994.75	\$41,604.01	\$42,600	\$43,600	\$44,600
Replacement Equipment	\$0.00	\$60,000	\$78,307	\$154,457	\$195,770
Infrastructure	\$0.00	\$12,000	\$0.00	\$0.00	\$0.00
Dues & Fees	\$1,431.00	\$1,431.00	\$1,431.00	\$1,431.00	\$1,431.00

Projected Building Maintenance Plan (2026-2036)

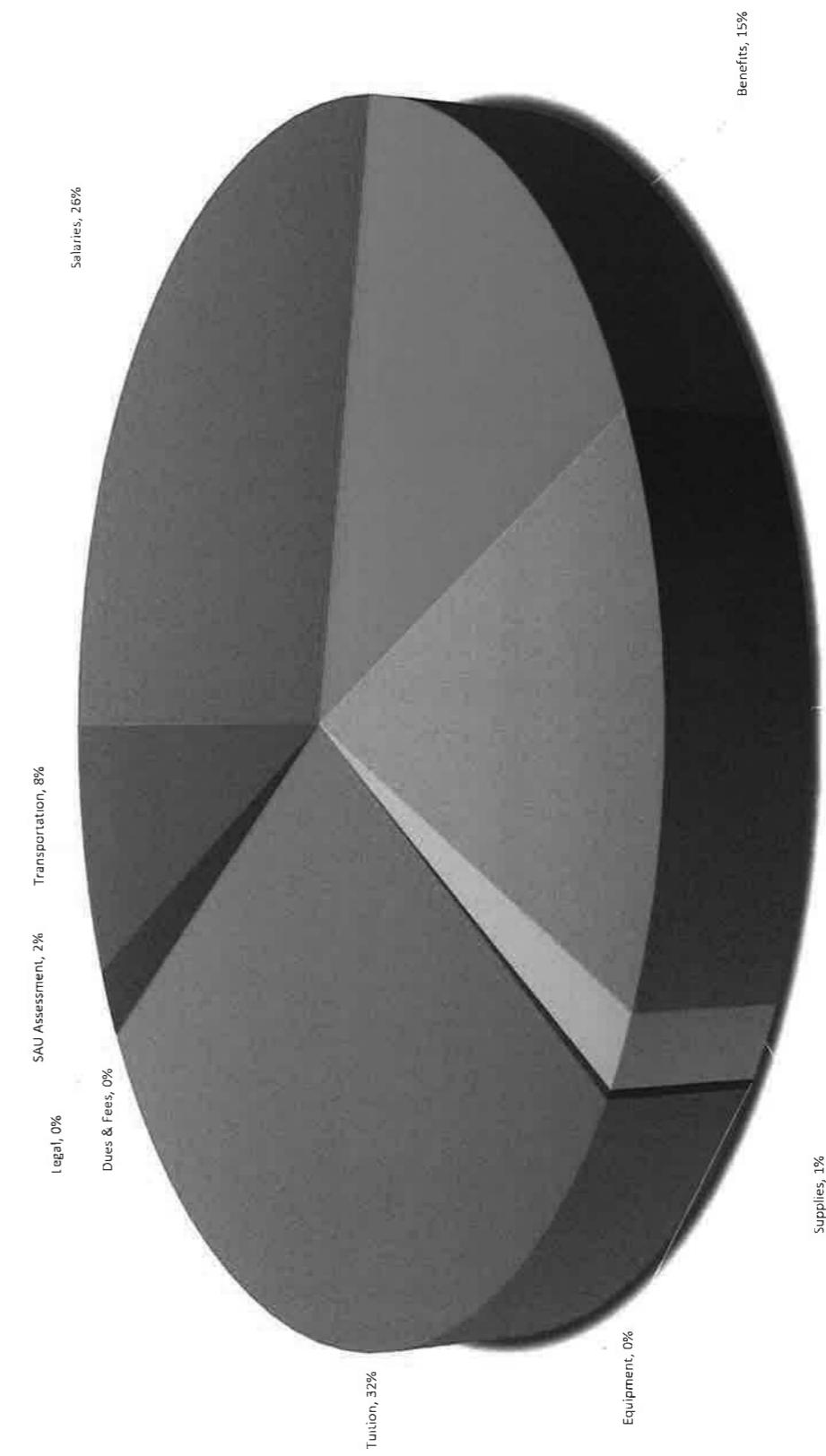
Hallway & Vestibule Heating Units (repairs and replacement) - 5432	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36
CMS	\$ 8,825	\$ 9,275	\$ 9,750	\$ 10,250	\$ 10,775	\$ 11,325	\$ 11,900	\$ 12,500	\$ 13,125	\$ 13,775
HMS										
UND										
HVAC Controls Preventative Maintenance (repairs and replacement) - 5432	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36
CMS	\$ 3,625	\$ 1,275	\$ 1,325	\$ 4,175	\$ 1,475	\$ 1,550	\$ 4,825	\$ 1,700	\$ 1,800	\$ 5,550
HMS	\$ 1,225	\$ 3,800	\$ 1,325	\$ 1,400	\$ 4,375	\$ 1,550	\$ 1,625	\$ 5,050	\$ 1,800	\$ 1,900
UND	\$ 1,225	\$ 1,275	\$ 3,975	\$ 1,400	\$ 1,475	\$ 4,600	\$ 1,625	\$ 1,700	\$ 5,300	\$ 1,900
Security Camera Maintenance (repairs and replacement) - 5432	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36
CMS	\$ 2,400	\$ 2,525	\$ 7,875	\$ 2,775	\$ 2,900	\$ 3,050	\$ 3,200	\$ 3,350	\$ 3,525	\$ 3,700
HMS	\$ 7,150	\$ 2,525	\$ 2,650	\$ 2,775	\$ 8,650	\$ 3,050	\$ 9,525	\$ 3,350	\$ 10,500	\$ 3,700
UND	\$ 2,400	\$ 7,500	\$ 2,650	\$ 8,250	\$ 2,900	\$ 9,075	\$ 3,200	\$ 10,000	\$ 3,525	\$ 11,025
Parking Lot and Sidewalk Maintenance (crack sealing and sealcoating) - 5432	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36
CMS	\$ 36,000	\$ 37,800			\$ 43,800	\$ 46,000			\$ 53,275	\$ 56,000
HMS										
UND										
Custodial Equipment Refresh Cycle - 5735	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36
CMS	\$ 1,550	\$ 1,625	\$ 9,100	\$ 1,775	\$ 1,875	\$ 10,550	\$ 2,050	\$ 2,150	\$ 12,225	\$ 2,400
HMS	\$ 1,550	\$ 8,675	\$ 1,700	\$ 1,775	\$ 10,050	\$ 1,975	\$ 2,050	\$ 11,625	\$ 2,275	\$ 2,400
UND	\$ 8,250	\$ 1,625	\$ 1,700	\$ 9,575	\$ 1,875	\$ 1,975	\$ 11,075	\$ 2,150	\$ 2,275	\$ 12,850



Exterior Doors - 5432	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36
CMS	\$ 20,000	\$ 21,000	\$ 22,050	\$ 23,150	\$ 24,300	\$ 25,525	\$ 26,800	\$ 28,150	\$ 29,575	\$ 31,050
HMS	\$ 20,000	\$ 21,000	\$ 22,050	\$ 23,150	\$ 24,300	\$ 25,525	\$ 26,800	\$ 28,150	\$ 29,575	\$ 31,050
UND	\$ 20,000	\$ 21,000	\$ 22,050	\$ 23,150	\$ 24,300	\$ 25,525	\$ 26,800	\$ 28,150	\$ 29,575	\$ 31,050
Classroom Painting - 1/3 per year - 5432	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36
CMS	\$ 26,250	\$ 27,575	\$ 29,000							
HMS	\$ 21,000	\$ 22,050	\$ 23,150							
UND	\$ 21,000	\$ 22,050	\$ 23,150							

This does not include roofing, paving, or HVAC units
This includes an approximate 5% annual increase

**Hooksett School District FY26-27 Proposed Budget
\$44,421,642.73 (excl Foodservice and Grants)**



■ Salaries ■ Benefits ■ Support Services ■ Supplies ■ Equipment ■ Tuition ■ Legal ■ Dues & fees ■ SAU Assessment ■ Transportation



Proposed Budget

Hooksett Local School

**For School Districts which have adopted the provisions of RSA 32:14 through RSA 32:24
Appropriations and Estimates of Revenue for the Fiscal Year from:**

July 1, 2026 to June 30, 2027

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: 1/23/26

SCHOOL BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Abigail Shaine Mike Kowack	Chair Member	
William Link	member	
John Ciempke	School Board Rep	
Alyssath Alix	Member	
Gene Bedcenka	MEMBER budget	
Elizabeth Spitzer	Town Council Rep	
Wendsey Leibert	Member	
Marlana Saway	Member	
Thomas Williams	Member	
Dawn Granberg	Vice-chair	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:

NH DRA Municipal and Property Division
(603) 230-5090

<https://www.revenue.nh.gov/about-dra/municipal-and-property-division/municipal-bureau>

Page 1 of 10

**2026
MS-27**

**New Hampshire
Department of
Revenue Administration**



Appropriations

Account	Purpose	Expenditures for period ending 6/30/2025	Appropriations as Approved by DRA for period ending 6/30/2026	School Board's Appropriations for period ending 6/30/2027 (Recommended)	School Board's Appropriations for period ending 6/30/2027 (Not Recommended)	Budget Committee's Appropriations for period ending 6/30/2027 (Recommended)	Budget Committee's Appropriations for period ending 6/30/2027 (Not Recommended)
Instruction							
1100-1199	Regular Programs	03 \$17,235,471	\$18,532,478	\$19,149,961	\$0	\$19,149,961	\$0
1200-1299	Special Programs	03 \$10,152,327	\$11,877,708	\$12,056,532	\$0	\$12,056,532	\$0
1300-1399	Vocational Programs		\$0	\$0	\$0	\$0	\$0
1400-1499	Other Programs	03 \$172,657	\$175,652	\$230,602	\$0	\$230,602	\$0
1500-1599	Non-Public Programs	03 \$0	\$0	\$0	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs	03 \$0	\$0	\$0	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$0	\$0	\$0
1800-1899	Community Service Programs		\$0	\$0	\$0	\$0	\$0
	Instruction Subtotal	\$27,560,455	\$30,585,838	\$31,437,095	\$0	\$31,437,095	\$0
Support Services							
2000-2199	Student Support Services	03 \$2,730,326	\$2,723,596	\$2,923,215	\$0	\$2,923,215	\$0
2200-2299	Instructional Staff Services	03 \$521,418	\$521,112	\$543,513	\$0	\$543,513	\$0
	Support Services Subtotal	\$3,251,744	\$3,244,708	\$3,466,728	\$0	\$3,466,728	\$0
General Administration							
2310 (840)	School Board Contingency		\$0	\$0	\$0	\$0	\$0
2310-2319	Other School Board	03 \$121,022	\$99,470	\$470,492	\$0	\$470,492	\$0
	General Administration Subtotal	\$121,022	\$99,470	\$470,492	\$0	\$470,492	\$0

New Hampshire
Department of
Revenue Administration



2026
MS-27

Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2025	Appropriations as Approved by DRA for period ending 6/30/2026	School Board's Appropriations for period ending 6/30/2027	School Board's Appropriations for period ending 6/30/2027	Budget Committee's Appropriations for period ending 6/30/2027	Budget Committee's Appropriations for period ending 6/30/2027	Budget Committee's Appropriations for period ending 6/30/2027
Executive Administration									
2320 (310) SAU Management Services		03	\$792,349	\$865,491	\$852,732	\$0	\$852,732	\$0	\$0
2320-2399 All Other Administration			\$0	\$0	\$0	\$0	\$0	\$0	\$0
2400-2499 School Administration Service		03	\$1,430,069	\$1,548,405	\$1,629,751	\$0	\$1,629,751	\$0	\$0
2500-2599 Business			\$0	\$0	\$0	\$0	\$0	\$0	\$0
2600-2699 Plant Operations and Maintenance		03	\$2,235,688	\$2,246,709	\$2,397,650	\$0	\$2,397,650	\$0	\$0
2700-2799 Student Transportation		03	\$2,933,163	\$3,432,744	\$3,374,049	\$0	\$3,374,049	\$0	\$0
2800-2999 Support Service, Central and Other		03	\$461,871	\$465,051	\$490,626	\$0	\$490,626	\$0	\$0
Executive Administration Subtotal			\$7,853,140	\$8,558,400	\$8,944,808	\$0	\$8,944,808	\$0	\$0
Non-Instructional Services									
3100 Food Service Operations			\$888,408	\$860,000	\$0	\$0	\$0	\$0	\$0
3200 Enterprise Operations			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-Instructional Services Subtotal			\$888,408	\$860,000	\$0	\$0	\$0	\$0	\$0
Facilities Acquisition and Construction									
4100 Site Acquisition			\$0	\$0	\$0	\$0	\$0	\$0	\$0
4200 Site Improvement			\$0	\$0	\$0	\$0	\$0	\$0	\$0
4300 Architectural/Engineering			\$0	\$0	\$0	\$0	\$0	\$0	\$0
4400 Educational Specification Development			\$0	\$0	\$0	\$0	\$0	\$0	\$0
4500 Building Acquisition/Construction			\$0	\$0	\$0	\$0	\$0	\$0	\$0
4600 Building Improvement Services			\$0	\$0	\$0	\$0	\$0	\$0	\$0
4900 Other Facilities Acquisition and Construction			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Facilities Acquisition and Construction Subtotal			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Outlays									
5110 Debt Service - Principal			\$0	\$0	\$0	\$0	\$0	\$0	\$0
5120 Debt Service - Interest			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Outlays Subtotal			\$0	\$0	\$0	\$0	\$0	\$0	\$0

Page 3 of 10

2026
MS-27

New Hampshire
Department of
Revenue Administration



Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2025	Appropriations as Approved by DRA for period ending 6/30/2026	School Board's Appropriations for period ending 6/30/2027	School Board's Appropriations for period ending 6/30/2027	Budget Committee's Appropriations for period ending 6/30/2027	Budget Committee's Appropriations for period ending 6/30/2027	Budget Committee's Appropriations for period ending 6/30/2027
Fund Transfers									
5220-5221 To Food Service		03	\$0	\$860,000	\$880,000	\$0	\$880,000	\$0	\$0
5222-5229 To Other Special Revenue		03	\$0	\$550,000	\$550,000	\$0	\$550,000	\$0	\$0
5230-5239 To Capital Projects			\$0	\$0	\$0	\$0	\$0	\$0	\$0
5254 To Agency Funds			\$0	\$0	\$0	\$0	\$0	\$0	\$0
5300-5399 Intergovernmental Agency Allocation		03	\$0	\$60,700	\$102,520	\$0	\$102,520	\$0	\$0
9990 Supplemental Appropriation			\$0	\$0	\$0	\$0	\$0	\$0	\$0
9992 Deficit Appropriation			\$0	\$1,470,700	\$1,532,520	\$0	\$1,532,520	\$0	\$0
Fund Transfers Subtotal			\$0	\$45,851,643	\$0	\$0	\$45,851,643	\$0	\$0
Total Operating Budget Appropriations									



Special Warrant Articles

Journal of Economic Surveys (2010) 24:1–100

100

111

Individual Warrant Articles		Account	Purpose	School Board's Appropriations for period ending 6/30/2027 (Recommended)	School Board's Appropriations for Appropriations for period ending 6/30/2027 (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 6/30/2027 (Recommended)	Budget Committee's Appropriations for Appropriations for period ending 6/30/2027 (Not Recommended)	Budget Committee's
1100-1199 Regular Programs				04	\$216,008	\$0	\$216,008	\$0
1200-1299 Special Programs				04	\$77,897	\$0	\$77,897	\$0
2000-2199 Student Support Services				04	\$23,968	\$0	\$23,968	\$0
2200-2299 Instructional Staff Services				04	\$7,232	\$0	\$7,232	\$0
Total Proposed Individual Articles					\$325,105	\$0	\$325,105	\$0



New Hampshire
Department of
Revenue Administration



2026
MS-27

Revenues

Account	Source	Revised Revenues for period ending 6/30/2026	School Board's Estimated Revenues for period ending 6/30/2027	Budget Committee's Estimated Revenues for period ending 6/30/2027
Local Sources				
1300-1349 Tuition		\$10,000	\$0	\$0
1400-1449 Transportation Fees	03	\$50,000	\$50,000	\$50,000
1500-1599 Earnings on Investments	03	\$689,500	\$709,500	\$709,500
1600-1699 Food Service Sales		\$0	\$0	\$0
1700-1799 Student Activities		\$0	\$0	\$0
1800-1899 Community Service Activities		\$0	\$0	\$0
1900-1999 Other Local Sources	03	\$16,000	\$16,000	\$16,000
Local Sources Subtotal		\$765,500	\$775,500	\$775,500
State Sources				
3210 School Building Aid		\$0	\$0	\$0
3215 Kindergarten Building Aid		\$0	\$0	\$0
3220 Kindergarten Aid		\$0	\$0	\$0
3230 Special Education Aid	03	\$900,000	\$700,000	\$700,000
3240-3249 Vocational Aid		\$0	\$0	\$0
3250 Adult Education		\$0	\$0	\$0
3260 Child Nutrition	03	\$7,000	\$7,000	\$7,000
3270 Driver Education		\$0	\$0	\$0
3290-3299 Other State Sources	03	\$10,612	\$9,156	\$9,156
State Sources Subtotal		\$917,612	\$716,156	\$716,156

310700 HCRP:eff Local School Board M.L. / 1.22.2020 to 281201

Page 7 of 10



New Hampshire
Department of
Revenue Administration

2026
MS-27

Revenues

Account	Source	Revised Revenues for period ending 6/30/2026	School Board's Estimated Revenues for period ending 6/30/2027	Budget Committee's Estimated Revenues for period ending 6/30/2027
Federal Sources				
4100-4539 Federal Program Grants	03	\$240,000	\$240,000	\$240,000
4540 Vocational Education		\$0	\$0	\$0
4550 Adult Education		\$0	\$0	\$0
4560 Child Nutrition	03	\$163,500	\$163,500	\$163,500
4570 Disabilities Programs	03	\$310,000	\$310,000	\$310,000
4580 Medicaid Distribution		\$0	\$0	\$0
4590-4999 Other Federal Sources (non-4810)		\$0	\$0	\$0
4810 Federal Forest Reserve		\$0	\$0	\$0
Federal Sources Subtotal		\$713,500	\$713,500	\$713,500
Other Financing Sources				
5110-5139 Sale of Bonds or Notes	02	\$0	\$7,250,000	\$7,250,000
5140 Reimbursement Anticipation Notes		\$0	\$0	\$0
5221 Transfer from Food Service Special Revenue Fund		\$0	\$0	\$0
5222 Transfer from Other Special Revenue Funds		\$0	\$0	\$0
5230 Transfer from Capital Project Funds		\$0	\$0	\$0
5251 Transfer from Capital Reserve Funds		\$0	\$0	\$0
5252 Transfer from Expendable Trust Funds		\$0	\$0	\$0
5253 Transfer from Non-Expendable Trust Funds		\$0	\$0	\$0
5300-5699 Other Financing Sources		\$0	\$0	\$0
9997 Supplemental Appropriation (Contra)		\$0	\$0	\$0
9998 Amount Voted from Fund Balance	07, 08, 05	\$0	\$450,000	\$315,000
9999 Fund Balance to Reduce Taxes		\$0	\$0	\$0
Other Financing Sources Subtotal		\$0	\$7,700,000	\$7,565,000
Total Estimated Revenues and Credits		\$2,396,612	\$9,905,156	\$9,770,156

310700 HCRP:eff Local School Board M.L. / 1.22.2020 to 281201

Page 8 of 10



Budget Summary

Item	School Board Period ending 6/30/2027 (Recommended)	Budget Committee Period ending 6/30/2027 (Recommended)
Operating Budget Appropriations	\$45,851,643	\$45,851,643
Special Warrant Articles	\$7,981,250	\$7,981,250
Individual Warrant Articles	\$325,105	\$325,105
Total Appropriations	\$54,157,998	\$54,157,998
Less Amount of Estimated Revenues & Credits	\$9,905,156	\$9,770,156
Less Amount of State Education Tax/Grant	\$0	\$0
Estimated Amount of Taxes to be Raised	\$44,252,842	\$44,387,842

2026
MS-27

Supplemental Schedule

1. Total Recommended by Budget Committee	\$54,157,998
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	\$0
3. Interest: Long-Term Bonds & Notes	\$181,250
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	\$0
6. Total Exclusions (Sum of Lines 2 through 5 above)	\$181,250
7. Amount Recommended, Less Exclusions (Line 1 less Line 6)	\$53,976,748
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$5,397,675
Collective Bargaining Cost Items:	
9. Recommended Cost Items (Prior to Meeting)	\$325,105
10. Voted Cost Items (Voted at Meeting)	\$0
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
12. Bond Override (RSA 32:18-a), Amount Voted	\$0
Maximum Allowable Appropriations Voted at Meeting:	\$59,555,673
<i>(Line 1 + Line 8 + Line 11 + Line 12)</i>	



New Hampshire
Department of
Revenue Administration

2026
MS-DSB

Default Budget of the School District

Hooksett Local School

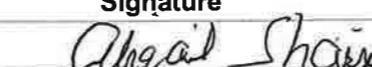
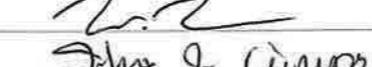
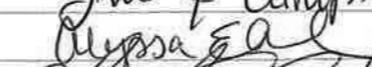
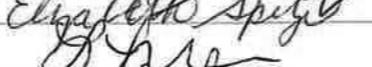
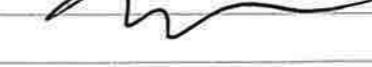
For the period beginning July 1, 2026 and ending June 30, 2027

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

This form was posted with the warrant on: 1/23/26

SCHOOL BOARD OR BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Abigail Sheine	Chair	
Mike Kowack	Member	
William Lynch	member	
John Ciempa	School Board Rep	
Alyssa Ehl	Member	
ERNE BENCIVENGA	MEMBER	
Elizabeth Spitzer	budget	
Lindsey Lauberte	Town Council Rep	
MARCIANNE SOUCY	BUDGET MEMBER	
GERMANA MARTIN	Member	
Daren Greenberg	vice - chair	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:

<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090

<https://www.revenue.nh.gov/about-dra/municipal-and-property-division/municipal-bureau>



New Hampshire
Department of
Revenue Administration

2026
MS-DSB

Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
Instruction					
1100-1199	Regular Programs	\$18,532,477	\$266,008	\$0	\$18,798,485
1200-1299	Special Programs	\$11,877,708	\$178,824	\$0	\$12,056,532
1300-1399	Vocational Programs	\$0	\$0	\$0	\$0
1400-1499	Other Programs	\$175,652	\$54,950	\$0	\$230,602
1500-1599	Non-Public Programs	\$0	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs	\$0	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs	\$0	\$0	\$0	\$0
1800-1899	Community Service Programs	\$0	\$0	\$0	\$0
	Instruction Subtotal	\$30,585,837	\$499,782	\$0	\$31,085,619
Support Services					
2000-2199	Student Support Services	\$2,723,597	\$199,617	\$0	\$2,923,214
2200-2299	Instructional Staff Services	\$521,112	\$22,401	\$0	\$543,513
	Support Services Subtotal	\$3,244,709	\$222,018	\$0	\$3,466,727
General Administration					
2310 (840)	School Board Contingency	\$0	\$0	\$0	\$0
2310-2319	Other School Board	\$99,470	\$371,022	\$0	\$470,492
	General Administration Subtotal	\$99,470	\$371,022	\$0	\$470,492
Executive Administration					
2320 (310)	SAU Management Services	\$865,491	(\$12,759)	\$0	\$852,732
2320-2399	All Other Administration	\$0	\$0	\$0	\$0
2400-2499	School Administration Service	\$1,548,405	\$81,346	\$0	\$1,629,751
2500-2599	Business	\$0	\$0	\$0	\$0
2600-2699	Plant Operations and Maintenance	\$2,246,709	\$30,941	\$0	\$2,277,650
2700-2799	Student Transportation	\$3,432,744	\$141,305	\$0	\$3,574,049
2800-2999	Support Service, Central and Other	\$465,051	\$25,575	\$0	\$490,626
	Executive Administration Subtotal	\$8,558,400	\$266,408	\$0	\$8,824,808
Non-Instructional Services					
3100	Food Service Operations	\$860,000	\$0	\$0	\$860,000
3200	Enterprise Operations	\$0	\$0	\$0	\$0
	Non-Instructional Services Subtotal	\$860,000	\$0	\$0	\$860,000



Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
Facilities Acquisition and Construction					
4100	Site Acquisition	\$0	\$0	\$0	\$0
4200	Site Improvement	\$0	\$0	\$0	\$0
4300	Architectural/Engineering	\$0	\$0	\$0	\$0
4400	Educational Specification Development	\$0	\$0	\$0	\$0
4500	Building Acquisition/Construction	\$0	\$0	\$0	\$0
4600	Building Improvement Services	\$0	\$0	\$0	\$0
4900	Other Facilities Acquisition and Construction	\$0	\$0	\$0	\$0
Facilities Acquisition and Construction Subtotal		\$0	\$0	\$0	\$0
Other Outlays					
5110	Debt Service - Principal	\$0	\$0	\$0	\$0
5120	Debt Service - Interest	\$0	\$0	\$0	\$0
Other Outlays Subtotal		\$0	\$0	\$0	\$0
Fund Transfers					
5220-5221	To Food Service	\$0	\$0	\$0	\$0
5222-5229	To Other Special Revenue	\$550,000	\$0	\$0	\$550,000
5230-5239	To Capital Projects	\$0	\$0	\$0	\$0
5251	To Capital Reserve Fund	\$0	\$0	\$0	\$0
5252	To Expendable Trusts/Fiduciary Funds	\$0	\$0	\$0	\$0
5253	To Non-Expendable Trust Funds	\$0	\$0	\$0	\$0
5254	To Agency Funds	\$0	\$0	\$0	\$0
5300-5399	Intergovernmental Agency Allocation	\$60,700	\$41,820	\$0	\$102,520
9990	Supplemental Appropriation	\$0	\$0	\$0	\$0
9992	Deficit Appropriation	\$0	\$0	\$0	\$0
Fund Transfers Subtotal		\$610,700	\$41,820	\$0	\$652,520
Total Operating Budget Appropriations		\$43,959,116	\$1,401,050	\$0	\$45,360,166



Reasons for Reductions/Increases & One-Time Appropriations

Account	Explanation
<i>No reasons entered for reductions/increases or one-time appropriations.</i>	

Moderator's Rules for Hooksett School District Deliberative Session 2026

1. RSA 40:13 IV defines **the purpose of this Deliberative Session** as an official forum to explain, discuss, debate, and/or amend all Articles of the Official Hooksett School District Warrant. It is the first of two opportunities that every registered voter in which Hooksett can participate directly to influence decisions of policy and local taxation. It is a forum for all to become informed voters.
2. To accomplish this objective, there must be rules and procedures, and by state law, Moderator sets them. Moderator will *not* follow *Robert's Rules of Order* or any other complicated rules of parliamentary procedure. The rules set forth for this session are intended to follow the law where necessary and otherwise provide guidelines to facilitate a smoothly run session. This is the voters' session. By simple majority vote the body can change these rules or overrule a decision made by the Moderator, as long as said changes are within the scope of the law (RSA 40:4).
3. **Procedures:**
 - a. Speakers shall approach either microphone, wait to be acknowledged by Moderator, and state your name and address for the record. Speakers desiring to speak a 2nd time will be permitted after all 1st time speakers. Moderator will make provisions for anyone having difficulty walking or standing when made aware of such needs.
 - b. Address your questions, follow-up questions, and comments directly to Moderator. Remain at the microphone for the answer. If necessary, Moderator will request input from School Board members, Budget committee members, and non-voters with pertinent information (School District Officials, Town Officials, Legal Counsel, experts, etc.). Do not directly address any individual unless directed to. This avoids "back and forth" spontaneous discussion.
 - c. Respect time and speak only to the question or issue on the floor. Be brief and to the point, then allow the responder to finish without interruption. While Moderator is not setting a strict time limit for individual speakers' comments, comments extending beyond a reasonable time or that become repetitive, disorderly, or disruptive may be interrupted.
 - d. Speakers shall be courteous. Non-speakers shall be courteous. Individuals on the dais shall be courteous. Disorderly or disruptive behavior will be dealt with courteously, but firmly by Moderator. At no time shall any person approach Moderator or any members of the dais without Moderator permission. Individuals who continue to disrupt the session may be asked to leave, and if necessary, escorted out (RSA 40:7-9).
 - e. In the event a ruling is clearly erroneous or for some other reason meets with general disfavor by the voters, a voter may appeal to the body to overrule any decision or rule of Moderator. A simple majority vote is required to overrule a decision or rule (RSA 40:4). Suggested wording includes: "Point of Order", "I wish to challenge the Moderator" or a stated "Motion to Overrule"

- f. Voters may speak to any issue of the Hooksett School District Warrant. Non-voters, including those with pertinent information may be allowed to speak at the discretion of and upon acknowledgement by Moderator. This is the voters' session.
- g. Generally, the stated rules will provide for an efficient session for most circumstances that arise. If unforeseen circumstances arise, the Moderator may propose additional rules subject to State Law and subject to the approval of the voters present.
- h. Moderator will introduce Articles in the order they appear on the Warrant, unless stated otherwise at the outset of the session.
- i. Items of business NOT appearing on the Hooksett School District Warrant cannot be acted on at this Deliberative session.
- j. There will be only one motion on the floor at any time. One main motion and one amendment at a time. No amendments to amendments. Avoid negative motions, as these usually require a NO vote to vote in the AFFIRMATIVE which often creates confusion.
- k. Amendments to a main motion may be introduced by a voter who has the floor if the amendment does not change the subject matter of the Article. The amendment must be seconded to be considered for discussion and a vote. No amendment to an amendment will be entertained; an amendment must be voted on first, then a new amendment can be introduced. Any amendment introduced must be presented to Moderator in writing at which time Moderator will read the Amendment as presented and pass along to the clerk for the written record. Money amendments must be stated in \$'s, not %'s, etc.
- l. Motion to "call" or "move the question" - when seconded and following a 2/3 vote in favor - will end debate. Those voters already standing in line to speak at the time the motion to call the question is made and seconded will be able to speak to the original motion.
- m. Voters may restrict reconsideration of a previously dispositioned Article or Articles by motion and simple majority vote. There is a circumstance where this may interfere with deliberations - if previous money Articles are restricted from reconsideration AND the 10% Cap increase is imminent, the current meeting cannot reconsider a restricted Article(s). RSA 40:10 requires the reconsideration to occur at a special meeting convened at least seven (7) days from this one.
- n. Voting outcomes will be determined by, in order of necessity: voice vote; standing vote; counted standing vote.
- o. Moderator may call for a secret ballot. Required when five (5) voters present and publicly identified request in writing (RSA 40:a). Required when seven (7) voters present immediately request one after a non-secret ballot vote (oral or written) (RSA 40:4-b).
- p. Moderator is neither required to vote nor prohibited from voting.
- q. If you have a question – ask. If you are unclear about how to do something or how someone else is doing something – ask.

